

#### **CHAIRMAN'S STATEMENT**

#### Financial Highlights:

- 2006 pre-exceptionals profit of £787,000 compared to £243,000 (restated) in 2005.
- 2006 pre-tax profit after exceptionals of £510,000 compared to £197,000 (restated) in 2005.
- 2006 earnings per share 3.34p compared to 1.46p (restated) in 2005.
- Total export sales increased by 2.7%, representing 72% of total Group sales.
- Proposed interim dividend maintained at 3.30p.

#### **Dividend**

The Board has decided to maintain the interim dividend at 3.30p per ordinary share of 5p each, payable on 2 October 2006 to shareholders on the register on 8 September 2006.

### **Trading Performance**

I am pleased to report that the Group produced a pre-tax profit of £787,000, before exceptional redundancy costs, of £277,000. The pre-tax profit before exceptional items, therefore, was a commendable 224% improvement on the comparable profit in the first half of 2005. Total Group turnover declined by 5.7% in the first half, compared to the first half of 2005. However, there was a significant increase of 3 percentage points in manufacturing gross margin and this, together with higher gross profit margins on imported products, more than offset the effect of the lower turnover. However, the Board recognises that Group sales must increase in order to sustain profit improvement.

Although total Group turnover was lower, export turnover increased by 2.7%, following a healthy increase of 18% in 2005. Turnover in the US was particularly good, being 9% ahead of 2005, and accounting for 40% of total Group turnover.

However, the sound export performance was undermined by a disappointing decline of 22% in sales in the UK. I had anticipated an improvement in UK sales in the second quarter, with the introduction of several new product ranges. In the event, these new ranges, all produced in the Far East, became available only at the end of June, and so did not provide the uplift expected. These ranges are now in distribution to our retail customers and are selling well, and I therefore anticipate the improvement in sales from the new products in the second half of the year. Our association with Sophie Conran has proved to be particularly successful. Initial demand for the range, jointly designed with her exclusively for Portmeirion, has far exceeded expectations and now extends beyond the UK to our markets in the US, Canada, Europe and Australia. The Group will substantially increase promotional activity with its well-known classic ranges, in order to further underpin a sales recovery in the UK.

### **Manufacturing and Outsourcing**

The results clearly demonstrate the profitability improvements to be achieved from implementation of the Group's strategy.

The consolidation of UK manufacturing of our classic ranges has produced a significant improvement in gross profit margin. The Group has reduced manufacturing costs, while maintaining overall capacity, and I am sure that further improvements in productivity will ensue. At the same time, new contemporary designs that have been outsourced to the Far East have been produced to the Group's required quality standards, and are now selling well at more competitive prices.

I am confident that the Group's stated aim of outsourcing 50% of product will result in incremental sales in the medium and long term, and reduce the risk inherent with manufacturing almost solely in the UK.

#### **New Warehouse and Distribution Centre**

The new 64,000 sq.ft. building is under construction and on schedule. Some £3 million in capital expenditure will be needed to mechanise and fit out the building, to be operational by Spring 2007. With the Group's strong balance sheet I expect this to be completed without any borrowing.

## **CHAIRMAN'S STATEMENT (continued)**

## **Current Trading and Prospects**

The reinvention of the Group and its style of trading continues apace. The Group's strategy of developing contemporary ranges in the Far East, whilst consolidating UK manufacturing, is now proving to be very successful. Tableware in the UK and US is becoming ever more price competitive, and the timely move to respond with our own lower priced ranges with the Portmeirion brand and design content will be expanded. We have introduced a high proportion of giftware products in our new ranges, and supported this with new ranges of gift glassware.

I anticipate that the market in the UK for our classic ranges will continue to be challenging but we can increase our export business with these ranges, particularly in the US. The second half has started positively with Group sales in July above last year. Finally, the Group still has a significant freehold property site that will be vacated and sold when the new warehouse is commissioned, in 2007. For all these reasons, I anticipate an improvement in overall Group sales and a commensurate increase in profitability.

The Board will continue with its policy of maintaining the dividend whenever possible.

### Chairmanship

I would like to take this opportunity to announce that on reaching my 65th year in April 2007, I will retire from the Board.

Consideration of a successor is underway and an announcement will be made in due course.

A. Ralley Chairman 10 August 2006

# INDEPENDENT REVIEW REPORT TO PORTMEIRION GROUP PLC

#### Introduction

We have been instructed by the Company to review the financial information for the six months ended 30 June 2006 which comprises the consolidated profit and loss account, the consolidated balance sheet, the consolidated cash flow statement, the statement of total recognised gains and losses, the reconciliation of movements in shareholders' funds and related notes 1 to 11. We have read the other information contained in the interim statement and considered whether it contains any apparent misstatements or material inconsistencies with the financial information.

This report is made solely to the Company, in accordance with Bulletin 1999/4 issued by the Auditing Practices Board. Our work has been undertaken so that we might state to the Company those matters we are required to state to them in an independent review report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company, for our review work, for this report, or for the conclusions we have formed.

#### **Directors' responsibilities**

The interim statement, including the financial information contained therein, is the responsibility of, and has been approved by the Directors. The Directors are also responsible for ensuring that the accounting policies and presentation applied to the interim figures are consistent with those applied in preparing the preceding annual accounts except where any changes, and the reasons for them, are disclosed.

## **Review work performed**

We conducted our review in accordance with the guidance contained in Bulletin 1999/4 issued by the Auditing Practices Board for use in the United Kingdom. A review consists principally of making enquiries of group management and applying analytical procedures to the financial information and underlying financial data and, based thereon, assessing whether the accounting policies and presentation have been consistently applied unless otherwise disclosed. A review excludes audit procedures such as tests of controls and verification of assets, liabilities and transactions. It is substantially less in scope than an audit performed in accordance with United Kingdom auditing standards and therefore provides a lower level of assurance than an audit. Accordingly, we do not express an audit opinion on the financial information.

#### **Review conclusion**

On the basis of our review we are not aware of any material modifications that should be made to the financial information as presented for the six months ended 30 June 2006.

Deloitte & Touche LLP Chartered Accountants Birmingham, UK

10 August 2006

# **CONSOLIDATED PROFIT AND LOSS ACCOUNT**

	Notes	Six months to 30.6.06 £000's	As restated Six months to 30.6.05 £000's	As restated Year to 31.12.05 £000's
Turnover - continuing operations	8	12,232	12,968	27,552
Raw materials and operating costs (excluding exceptional costs)  Exceptional operating costs		(11,484) (277)	(12,777) (284)	(26,045) (284)
Raw materials and operating costs		(11,761)	(13,061)	(26,329)
Operating profit before exceptional costs - continuing operations Exceptional operating costs		748 (277)	191 (284)	1,507 (284)
Operating profit/(loss) after exceptional costs - continuing operations		471	(93)	1,223
Exceptional profit on sale of tangible fixed assets Share of (loss)/profit of associated undertakings Interest receivable and similar income Interest payable and similar charges Other finance costs Exceptional impairment of investment in associated undertaking		- (55) 130 (1) (35)	238 9 84 - (41)	238 68 207 (2) (81) (273)
Profit on ordinary activities before taxation		510	197	1,380
Profit on ordinary activities before exceptional items and taxation		787	243	1,699
Exceptional items	6	(277) ———————————————————————————————————		(319)
Profit on ordinary activities before taxation		510	197	1,380
Taxation on profit on ordinary activities		(181)	(49)	(317)
Profit for the period		329	148	1,063
Earnings per share	4	3.34p	1.46p	10.57p
Diluted earnings per share	4	3.3 lp	I.46p	10.54p
Dividend per share	5	3.30p	3.30p	13.25p

The comparative figures for the 6 months to 30 June 2005 have been restated to reflect the implementation of FRS 20 "Share Based Payment" and the correct treatment of the pension fund contributions under FRS 17.

# **CONSOLIDATED BALANCE SHEET**

	A	30.6.06		estated 30.6.05		stated 81.12.05
	£000's	£000's	£000's	£000's	£000's	£000's
	2000	2000	2000	20000	2000	2000
Fixed assets						
Tangible assets		5,137		5,577		5,335
Investments		1,369		1,584		1,413
		6,506		7,161		6,748
Current assets						
Stocks	6,859		6,457		5,913	
Debtors	4,815		4,958		5,243	
Cash at bank and in hand	5,209		4,272		6,294	
	16,883		15,687		17,450	
Creditors: amounts falling						
due within one year	(3,504)		(2,083)		(3,080)	
Net current assets		13,379		13,604		14,370
Total assets less current liabilities		19,885		20,765		21,118
Provisions for liabilities and charges		(44)		(19)		(43)
Net assets excluding pension deficit		19,841		20,746		21,075
Pension deficit net of related						
deferred tax		(2,773)		(2,265)		(2,870)
Net assets including pension deficit		17,068		18,481		18,205
Capital and reserves						
Called up share capital		523		521		521
Share premium account		4,657		4,580		4,580
Treasury shares		(1,263)		(691)		(964)
Share based payment reserve		22		4		12
Profit and loss account		13,129		14,067		14,056
Equity shareholders' funds		17,068		18,481		18,205

# **CONSOLIDATED CASH FLOW STATEMENT**

	Notes	Six months to 30.6.06 £000's	Six months to 30.6.05 £000's	Year to 31.12.05 £000's
Cash flow from operating activities	10	(224)	109	3,033
Returns on investments and servicing of finance	11	180	88	148
Taxation refunded		437	202	54
Capital expenditure and financial investments	11	(236)	502	292
Equity dividends paid		(982)	(999)	(1,330)
Cash (outflow)/inflow before use of liquid resources and financing		(825)	(98)	2,197
Management of liquid resources		1,263	504	(1,654)
Financing	11	(260)	(489)	(762)
Increase/(decrease) in cash in the period		178	(83)	(219)
Reconciliation of net cash flow to movement in	net funds			
Increase/(decrease) in cash in the period		178	(83)	(219)
Cash (inflow)/outflow from (decrease)/increase in liquid resources		(1,263)	(504)	1,654
Net funds at 1 January		6,294	4,859	4,859
Net funds at period end	9	5,209	4,272	6,294

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

# **STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES**

	Six months to 30.6.06 £000's	As restated Six months to 30.6.05 £000's	As restated Year to 31.12.05 £000's
Profit for the period	329	148	1,063
Currency translation differences	(234)	196	380
Actuarial loss on defined benefit pension scheme Related deferred tax	- -	- -	(998) 299
Total recognised gains and losses for the period	95	344	744
Prior period adjustment (Note 7)	I	-	-
Total recognised gains and losses since the last annual report	96	344	744

# **RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS**

	Six months to 30.6.06 £000's	As restated Six months to 30.6.05 £000's	As restated Year to 31.12.05 £000's
Profit for the period	329	148	1,063
Movement in pension scheme liability	-	-	(779)
Dividends paid	(982)	(999)	(1,330)
Currency translation differences	(234)	196	380
Shares issued under employee share schemes	79	-	_
Increase/(decrease) in share based payment reserve	10	(5)	3
Purchase of treasury shares	(299)	(489)	(762)
Purchase of equity interest	(40)		
Net reduction in shareholders' funds	(1,137)	(1,149)	(1,425)
Opening shareholders' funds as previously stated	18,204	19,632	19,632
Prior period adjustment (Note 7)	I	(2)	(2)
Opening shareholders' funds as restated	18,205	19,630	19,630
Closing shareholders' funds	17,068	18,481	18,205

#### **NOTES**

- 1. The interim financial statements for the six months ended 30 June 2006 and the six months ended 30 June 2005 have been reviewed by the auditors but not audited.
- 2. The comparative figures for the financial year ended 31 December 2005 are not the Group's statutory accounts for that year. Those accounts have been reported on by the Group's auditors and delivered to the Registrar of Companies. The report of the auditors was unqualified and did not contain a statement under Section 237(2) or (3) of the Companies Act 1985.
- 3. This Interim Statement has been prepared in accordance with the accounting policies set out in the Group's 2005 Report and Accounts with the exception of share based payments. FRS 20 "Share Based Payment" is applicable for the first time and has a prior year impact which is detailed in Note 7.

#### 4. Earnings per share

The earnings per share are calculated on profit after tax of £329,000 (2005 - £148,000) and the weighted average number of ordinary shares of 9,852,718 (2005 - 10,163,016) in issue during the period. The share options in existence during the six months ended 30 June 2006 have a dilutive effect as defined by Financial Reporting Standard 22 (FRS 22). The diluted earnings per share under FRS 22 are calculated on earnings of £329,000 and a weighted average number of ordinary shares in issue adjusted to assume conversion of all dilutive potential ordinary shares which is 9,951,750. The share options in existence during the six months ended 30 June 2005 did not have a dilutive effect as defined by FRS 22.

#### 5. Dividend

A dividend of 3.3p (2005 - 3.3p) per ordinary share will be paid on 2 October 2006 to shareholders on the register on 8 September 2006.

# 6. Exceptional items

The rationalisation and reorganisation of the business continued in the first half of 2006. The exceptional redundancy costs incurred as a result were £277,000.

The analysis of exceptional costs incurred during 2006 and 2005 is as follows:

	Six months	Six months	Year
	to 30.6.06	to 30.6.05	to 31.12.05
	£000's	£000's	£000's
Exceptional operating costs	(277)	(284)	(284)
Profit on sale of tangible fixed assets	-	238	238
Impairment of investment in associated undertaking	-	_	(273)
	(277)	(46)	(319)

# **NOTES** (continued)

#### 7. Prior period adjustments

The Group has also applied FRS 20 "Share Based Payment" for the first time. Under this financial reporting standard the profit and loss account is charged with the fair value of share based payments. In the case of Portmeirion this has resulted in fair values being established for share options and phantom share options which have been granted. The resulting prior year adjustments were as follows:

The closing shareholders' funds as at 31 December 2005 were restated as follows:

Shareholders' funds at 1 January 2005 as previously stated  Adjustment to liability for phantom share options under FRS 20  (2  Shareholders' funds at 1 January 2005 as restated  19,630  Also under FRS 20 a reserve for share based payment has been created. The balances on this reserve were as follows:  As at As at As at 30.6.06 30.6.05 31.12.05 £000's £000's £000's	The closing shareholders railed as at 51 December 2005 Were restated as lone,			20003	
Shareholders' funds at 31 December 2005 as restated  The opening shareholders' funds as at 1 January 2005 were restated as follows:  Shareholders' funds at 1 January 2005 as previously stated  Adjustment to liability for phantom share options under FRS 20  Shareholders' funds at 1 January 2005 as restated  19,630  Also under FRS 20 a reserve for share based payment has been created. The balances on this reserve were as follows:  As at As at As at As at 30.6.06 30.6.05 31.12.05 £000's £000's £000's	Shareholders' funds at 31 December 2005 as previously stated				
The opening shareholders' funds as at 1 January 2005 were restated as follows:  Shareholders' funds at 1 January 2005 as previously stated  Adjustment to liability for phantom share options under FRS 20  Shareholders' funds at 1 January 2005 as restated  19,630  Also under FRS 20 a reserve for share based payment has been created. The balances on this reserve were as follows:  As at As at As at 30.6.06 30.6.05 31.12.05 4000's £000's £000's £000's	Adjustment to liability for phantom share options under FRS 20			1	
Shareholders' funds at 1 January 2005 as previously stated  Adjustment to liability for phantom share options under FRS 20  (2  Shareholders' funds at 1 January 2005 as restated  19,630  Also under FRS 20 a reserve for share based payment has been created. The balances on this reserve were as follows:  As at As at As at 30.6.06 30.6.05 31.12.05 £000's £000's £000's	Shareholders' funds at 31 December 2005 as restated				
Adjustment to liability for phantom share options under FRS 20  Shareholders' funds at 1 January 2005 as restated  19,630  Also under FRS 20 a reserve for share based payment has been created. The balances on this reserve were as follows:  As at As at As at 30.6.06 30.6.05 31.12.05 £000's £000's £000's	The opening shareholders' funds as at 1 January 2005 were restated as follows:			£000's	
Also under FRS 20 a reserve for share based payment has been created. The balances on this reserve were as follows:  As at As at As at 30.6.06 30.6.05 31.12.05 £000's £000's £000's	Shareholders' funds at 1 January 2005 as previously stated			19,632	
Also under FRS 20 a reserve for share based payment has been created. The balances on this reserve were as follows:  As at As at As at 30.6.06 30.6.05 31.12.05 £000's £000's £000's	Adjustment to liability for phantom share options under FRS 20			(2)	
As at As at As at 30.6.06 30.6.05 31.12.05 £000's £000's	Shareholders' funds at I January 2005 as restated			19,630	
30.6.06 30.6.05 31.12.05 £000's £000's £000's	Also under FRS 20 a reserve for share based payment has been created. The bala	ances on this reserve we	ere as follows:		
<b>£000's</b> £000's £000's		As at	As at	As at	
		30.6.06	30.6.05	31.12.05	
Share based payment reserve 22 4 12		£000's	£000's	£000's	
	Share based payment reserve	22	4	12	

In addition to the above, the profit and loss account for the six months ended 30 June 2005 has been restated to adjust for the funding of the pension scheme, as required by FRS 17. This has resulted in a credit to the previously published income statement of £174,000, and is consistent with the full year treatment at 31 December 2005.

£000's

# **NOTES** (continued)

		Six months	Six months	Year
		to 30.6.06	to 30.6.05	to 31.12.05
8.	Turnover by destination	£000's	£000's	£000's
	United Kingdom	3,422	4,391	9,562
	North America	5,458	4,701	10,864
	Other European Union	723	882	1,542
	Far East	2,419	2,774	5,186
	Rest of the World	210	220	398
		12,232 ——	12,968	27,552
		As at	As at	As at
		30.6.06	30.6.05	31.12.05
9.	Analysis of net funds	£000's	£000's	£000's
	Cash in hand, at bank	1,314	1,272	1,136
	Short term money market deposits	3,895	3,000	5,158
	Total	5,209	4,272	6,294
10.	Reconciliation of operating profit/(loss) to operating cash flows			
			As restated	As restated
		Six months	Six months	Year
		to 30.6.06	to 30.6.05	to 31.12.05
		£000's	£000's	£000's
	Operating profit/(loss)	471	(93)	1,223
	Depreciation	386	483	952
	Contribution to defined benefit pension scheme	(174)	(174)	(348)
	Charge/(credit) for share based payments	10	(5)	3
	Exchange (loss)/gain	(160)	109	200
	(Profit)/loss on sale of tangible fixed assets	(6)	9 (403)	21
	(Increase)/decrease in stocks	(946)	(403)	141
	Decrease in debtors	56	755	456
	Increase/(decrease) in creditors		(572)	385
	Net cash (outflow)/inflow from operating activities	(224)	109	3,033

# **NOTES** (continued)

# II. Analysis of cash flows for headings netted in the cash flow statement

	Six m to 30	onths ).6.06	Six mo		Yea to 31	ar .12.05
	£000's	£000's	£000's	£000's	£000's	£000's
Returns on investments						
and servicing of finance						
Interest received	181		88		150	
Interest paid	(1)				(2)	
Net cash inflow for						
returns on investments						
and servicing of finance		180		88		148
Capital expenditure and						
financial investments						
Purchase of tangible fixed assets	(247)		(224)		(458)	
Sale of tangible fixed assets			726		750 	
Net cash (outflow)/inflow						
for capital expenditure						
and financial investments		(236)		502		
Financina						
Financing Issue of ordinary shares under						
share option schemes	79		_		_	
Purchase of equity interest	(40)		_		_	
Purchase of treasury shares	(299)		(489)		(762)	
i di chase of di casul y shares					(702)	
Net cash outflow						
from financing		(260)		(489)		(762)

## **COMPANY INFORMATION**

#### **Board of Directors**

Arthur W. Ralley
Lawrence F. Bryan BA
Brett W.J. Phillips BSc ACA
Richard J. Steele BCOM FCA CTA
Barbara Thomas Judge BA JD
Janis Kong BSc OBE

Chairman
Chief Executive
Finance Director
Senior Non-executive Director
Non-executive Director
Non-executive Director

## **Secretary**

Brett W.J. Phillips BSc ACA

# **Registered Office and Number**

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Registered Number 124842

# **Auditors**

Deloitte & Touche LLP Birmingham, UK

## Registrars

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# Stockbrokers

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